The New Hork Times

https://www.nytimes.com/2022/05/28/business/palace-theater-times-square-lift.html

SQUARE FEET

How a 7,000-Ton Broadway Theater Was Hoisted 30 Feet

The Beaux-Arts interior of the Palace Theater is a protected landmark, so developers had to devise a plan to raise it three stories in their effort to add more retail space.

By C. J. Hughes Photographs by Jeenah Moon

May 28, 2022

If you've ever lost at Jenga by toppling a tower after removing a block, you might appreciate what developers have accomplished at TSX Broadway, a hotel and entertainment complex in Times Square.

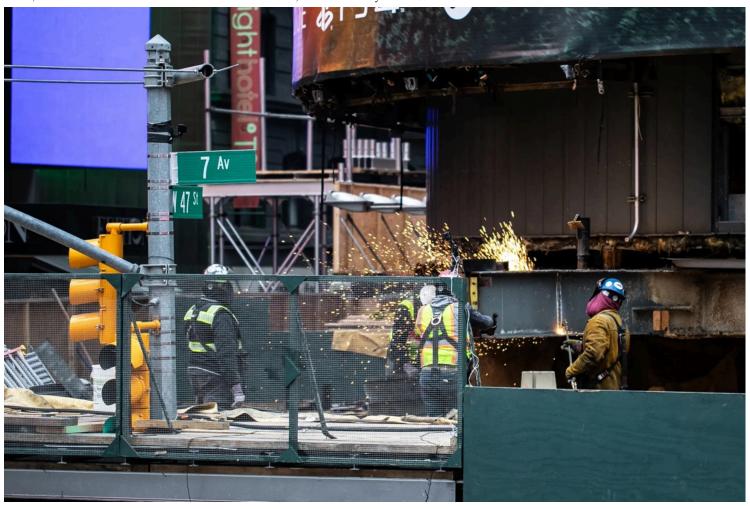
The developer of the 46-story building has managed to loosen its bottom floors and lift them 30 feet without sending anything crashing down to earth.

And what has been elevated is not just any old section. It's the Palace Theater, a home for Broadway shows that was designed by the architectural firm Kirchhoff & Rose in the Beaux-Arts style. The theater, which weighs 14 million pounds, is a protected landmark, meaning the structure, from the stage to the balcony, had to be moved without suffering as much as a crack in the delicate plasterwork adorning ceilings, arches and box seats.

"It's been quite a feeling to see it happen," said Anthony J. Mazzo, the president of Urban Foundation/Engineering, which accomplished the heavy lift using a system of jacks and telescoping beams that he invented 30 years ago for a project involving a warehouse roof in Queens. "I feel like it's worked like a charm," he added.



The TSX building, center, will include a 661-room hotel and an outdoor stage when it opens next year.



Workers removing the Palace sign and metal panels for renovation at 1568 Broadway in April 2019.



The Palace Theater was lifted 30 feet as part of a \$2.5 billion renovation to the TSX Broadway building.

Even in a city known for outsize construction feats, the project was full of risks, from possible damage to the ornate interior to the chance that the entire theater would crash to the ground. But it was a crucial part of a \$2.5 billion transformation of the building, which will include a 661-room hotel and an outdoor stage facing Times Square when it opens next year.

Since 1913, the 1,700-seat Palace occupied the bulk of the ground floor at West 47th Street and Broadway, drawing hundreds of visitors eight times a week to see musicals like "Annie," "Sunset Boulevard" and "West Side Story." But offering only live theater was choking off an even bigger source of revenue: the tens of millions of tourists who swarm Times Square in a typical year, eager to spend money in stores.

Annual retail rents in Times Square, close to \$2,000 per square foot, are typically among the nation's highest. The pandemic depressed the area, which drew just 35,000 visitors a day on weekends in spring 2020. But two years later, that number has climbed to 300,000, according to the Times Square Alliance, a coalition that works to improve and promote the district.

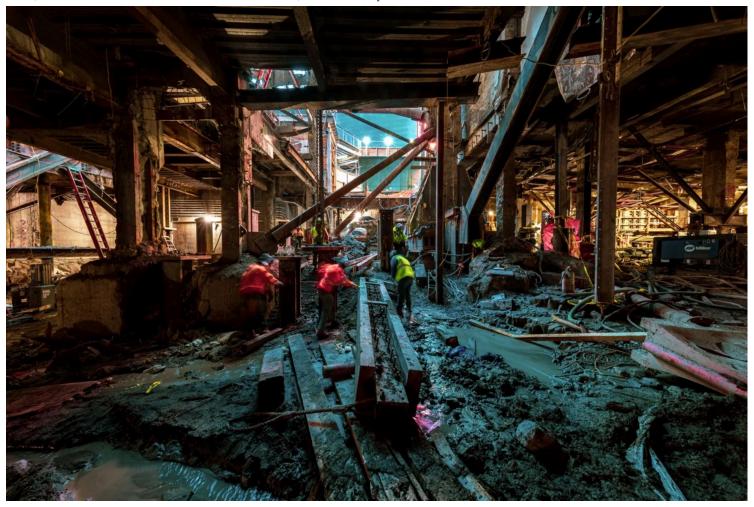
To tap some of that potential revenue, L&L Holding, the lead developer on the TSX project, made arrangements with the theater's owner, the Nederlander Organization, to elevate the Palace and fill the void with three floors of new shopping space, part of 10 floors of retail in the tower. The theater will have a new entrance on West 47th as well as a new lobby, marquee and backstage area.



Mezzanine and box seats inside the Palace being prepared to be lifted, in December, 2020.



Construction underneath the theater preparing it to be lifted, in 2020.



Work being done in the basement of the theater, in 2020.

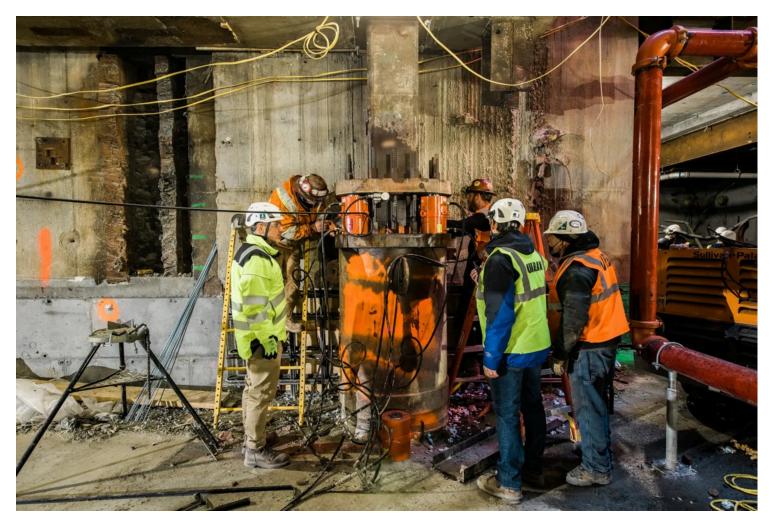
"It was critical for us to lift the theater to create the space, but also to unlock the potential of the theater, with all the things that would help it become a modern building," said David Orowitz, an L&L managing director.

Urban Foundation had a playbook to follow. In 1998, it rolled the Beaux-Arts Empire Theater on West 42nd Street 170 feet west as part of a plan by the developer Forest City Ratner to make way for stores. Today, the building is the 25-screen AMC Empire movie theater with a twinkling marquee.

But at 7.4 million pounds, the Empire was half the Palace's weight. Besides, the tracks used to move the Empire were basically sunk into the ground beneath it, meaning the building had to be raised only a few inches, said Mr. Mazzo, who was also the engineer on that project.

Anybody who has ever changed a car tire by using a strategically placed jack or frame rack might be familiar with how the Palace made its upward journey.

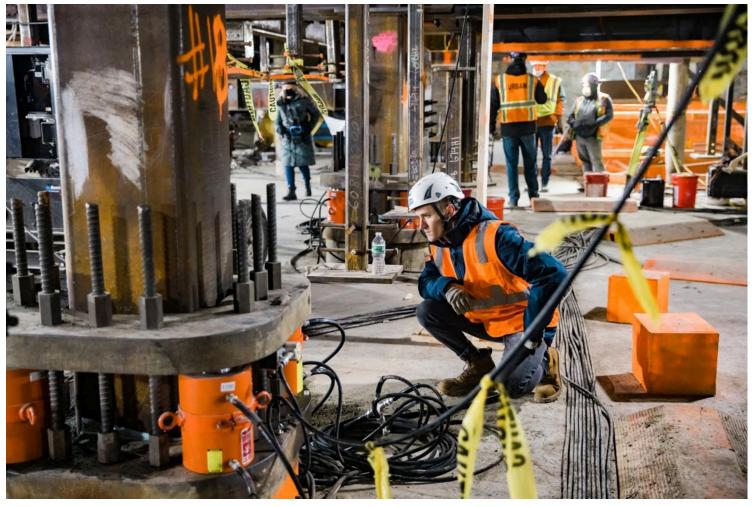
A crew of three dozen workers first strengthened the theater by adding a six-foot-thick concrete layer around the edge of the base, then sank 34 columns 30 feet into the Manhattan bedrock beneath it. Fitting snugly into the columns, like hands in gloves, were smaller beams that could move up and down like telescope parts. Four hydraulic jacks resembling large paint cans with arms that extended up were placed under collars on each beam.



Construction workers check the post on the first day of lifting on January 7, 2021.



A control panel for the hydraulics used to lift the theater.



Jake Miola, a project manager, checks a lifting post.

When the jacks were turned on, they pushed the collars up, and the theater with them. After the jacks' arms were raised a mere five inches, workers stopped the lift, secured the theater at its new height, adjusted the collars and fastened them with large bolts, repositioned the jacks and restarted the whole process.

In March, when the Palace had cleared 16 feet, the lift project was paused so workers could construct new floors in the freshly made space, which also helped to support the theater.



One of the lifting posts underneath the theater last year.



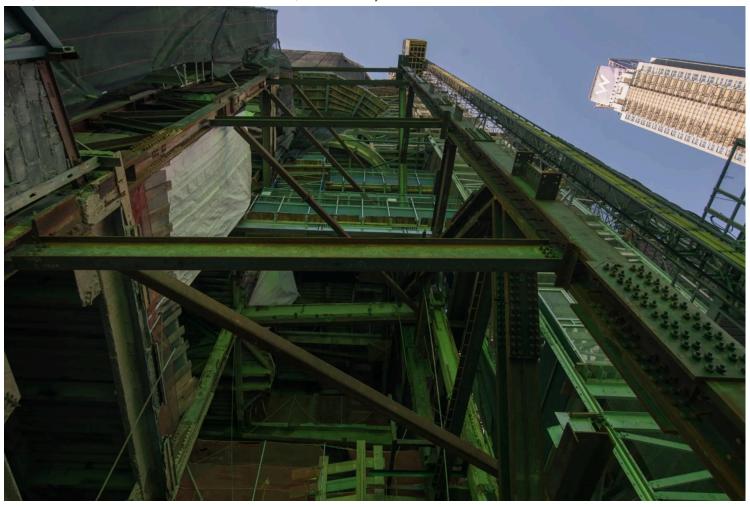


A digital monitor on one of the lifting posts.

A construction worker checking a digital monitor.

Throughout the process, a handful of people huddled in a plywood shack with their eyes on monitors installed in the theater. A slight tilt less than half a degree one way or another would have been enough for a hard stop, said Robert Israel, an executive vice president of L&L who worked on the TSX project.

Further complicating the delicate nature of lifting a 7,000-ton theater, many aspects of the TSX project have overlapped since work began in 2019, including demolition of the old Doubletree Hotel above the theater and the construction of its replacement, the pouring of a new foundation and the addition of 51,000 square feet of signage on the building's exterior.



The construction site where there will be a hotel and balcony at TSX Broadway, in 2020.

Also, zoning codes have changed since the tower was added in the late 1980s, which could have meant a significant reduction in square footage for the final product. But under current New York zoning law, if a renovation project keeps a quarter of its floor space in place, it can preserve its original square footage.

To ensure that TSX Broadway maintained its size — about 500,000 square feet — L&L had to retain many of the existing concrete slabs from the 16th story on down, essentially keeping them suspended in the air while construction proceeded around them in another Jenga-like feat.

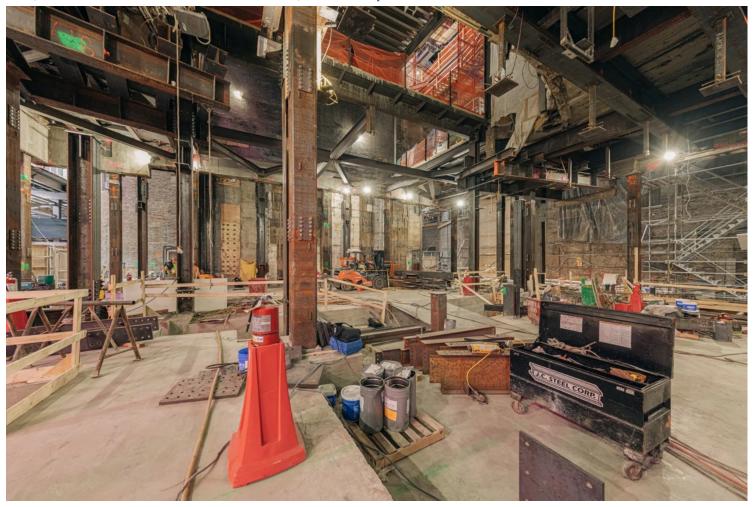
"This is by far the most complex project that I have ever undertaken, that L&L has undertaken," Mr. Israel said as he stood in a dim, cool space beneath the Palace, which bore construction notes scrawled in spray paint that theatergoers will never see.



An opened stage on the third floor of the Palace, earlier this month.



A view from the third floor of the new Palace theater lobby.



Underneath the newly raised Palace Theater, this month.

The theater reached its final height on April 5, an accomplishment that was celebrated a month later with a media event that included city officials, L&L executives and Broadway producers.

One of Broadway's oldest theaters, the Palace had undergone changes before. In 1926, its owner installed an "electric piano in its lobby to compete with the popular nearby Roxy," according to the 1987 report from the city's Landmarks Preservation Commission that led to protected status for much of the theater's interior. But the lobby, which was made over in the 1930s, in the 1960s and again in the 1980s, never received landmark status and was demolished as part of the TSX overhaul.

Functioning primarily as a movie theater for RKO Pictures for the middle of the 20th century, the Palace was also home to acts like Harry Houdini, Diana Ross and Judy Garland, who completed a 19-week run in 1951 and '52. The Nederlander

family bought the theater in 1965 and gave it a \$500,000 makeover, after which it began hosting Broadway musicals, beginning with the premiere of Neil Simon's "Sweet Charity."



A crowd outside the Palace Theater during the opening of shows by Judy Garland in 1951. Getty Images



Ms. Garland in New York in 1951. Getty Images

Now, as the theater prepares to welcome visitors once more, it is seen as a proxy for the rebound of Times Square and New York.

"We were symbolic of the pause in the pandemic, and we are symbolic of the resolve of the recovery," said Tom Harris, the president of the Times Square Alliance.

A correction was made on May 31, 2022: An earlier version of a picture caption referred incorrectly to Judy Garland's location in New York in 1951. She was not outside the Palace Theater. An earlier version of a different caption misidentified a worker at the site. Jake Miola is a project manager, not a construction worker.

When we learn of a mistake, we acknowledge it with a correction. If you spot an error, please let us know at nytnews@nytimes.com. Learn more

A version of this article appears in print on , Section BU, Page 7 of the New York edition with the headline: Dramatic Lift for a Delicate Theater